

## PART 2 Governance, Management and Strategy

### Governance and management

#### 2a How is climate change governed in the body?

Provide a summary of the roles performed by the body's governance bodies and members outside its own governance arrangements (in relation to, for example, land use, adaptation or behaviour change), identify these activities and the governance arrangements. Provide a

Elected members oversee the development and delivery of policies and strategy relating to the Committee and Full Council (Comhairle).

Comhairle nan Eilean Siar's corporate structure in 2023 was based upon five directorates managed by the Executive.

- 1) Chief Executive's Department
- 2) Depute Chief Executive
- 3) Education and Children's Services
- 4) Health and Social Care
- 5) Strategic Finance

All directorates have a part to play in considering climate change through their decision making. A Climate Change Focus Group consisting of heads of service and senior officers, and chaired by the Depute Chief Executive, provides representation from a wide range of services with responsibilities relating to climate change, procurement, and finance.

The Chief Executive's directorate leads on climate change strategy and corporate policy to provide strategic direction. The Chief Executive's Directorate also performance manages the delivery of the Comhairle's climate change indicators, and collates climate change data for the annual Public Bodies Climate Change Disclosure Report. The Chief Executive's Directorate also leads on climate change travel and is responsible for ensuring these align with net zero targets.

The Depute Chief Executive's Directorate is responsible for climate change adaptation for the health and social care department also leads on development and delivery of the corporate carbon management strategy. This includes the fleet, installing renewables on the estate and internal waste management. This Directorate also support delivery of area-wide net zero targets. Municipal services in this directorate deliver

#### 2b How is climate change action managed and embedded in the body?

Provide a summary of how decision-making in relation to climate change action by the body is managed, including any such decision-making sits outside the body's own governance arrangements (in relation to, for example, communication technology, procurement or behaviour change), identify how this is managed and what resources are allocated to the body's senior staff, departmental heads etc.

An overarching Climate Change Strategy covering climate change mitigation and adaptation climate change.

An accompanying action plan with performance indicators details senior staff responsible for action through their services. An accompanying action plan with performance indicators details responsibility to implement the action through their services.

The Comhairle's internal Climate Change Group meets regularly to manage the implementation of its Duties. Climate action is monitored and progress against PIs reported to this group.

Specific responsibilities for climate action include:

Carbon Management (estate decarbonisation and energy efficiency, fleet decarbonisation -

Waste and Circular Economy - Head of Municipal Services

Sustainable Procurement - Head of Law and Governance

Outer Hebrides Energy Strategy - Strategy Manager

Climate Change Resources and Events - Library and Service Information Manager

Climate Change Risk - Finance & Risk Management Officer

Resilience Strategy - Resilience and Training Manager

Local Biodiversity Plan - Depute Chief Executive

## Strategy

**2c Does the body have specific climate change mitigation and adaptation objectives in its core strategy?**

Provide a brief summary of objectives if they exist.

### Wording of objective

Be a Sustainable and Inclusive Council - Reduce our carbon footprint and develop an island route map to net zero. To be a sustainable local authority we will examine ways in which we can reduce our carbon footprint and support the islands to work towards becoming Net Zero in line with Scottish Government targets. We will work with our partners and the community to look at how the islands can achieve Net Zero by 2045 and will share all the plans that we develop. We are committed to reducing the impact we have on the global environment and on minimising any environmental damage and pollution to our islands. Our ambitious approach to renewable energy innovation, our procurement practices and our environmental services will be integral to drive improvement.

Support resilient communities and quality of life - Nurture the safety and resilience of our communities. Our natural heritage, with its unique habitats and coastlines, needs to be protected with adaptation in place as necessary to reduce climate change impacts.



Comhairle nan Eilean Siar Climate Change Strategy 2022-2027. This strategy sets out how the Comhairle will work with partners to support the islands towards Net Zero and to build resilient islands. A Carbon Neutral Comhairle, Net Zero Islands and Climate Resilient Islands. A Climate Change implementation of the strategy and enable progress to be measured.  
The strategy can be accessed at: <https://www.cne-siar.gov.uk/wp-content/uploads/2023/1>

**2e Does the body have any plans or strategies covering the following areas that include climate change? Provide the name of any such document and the timeframe covered.**

Topic area
Adaptation
Business travel
Staff Travel
Energy efficiency
Fleet transport
ICT
Renewable energy

Sustainable/renewable heat
Waste management
Water and sewerage
Land Use
Other (please specify in comments)
Other (please specify in comments)
Adaptation
Energy efficiency
Staff Travel
Renewable energy
Energy efficiency
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Energy efficiency

Renewable energy

Staff Travel

Staff Travel

Energy efficiency

Other (please specify in comments)

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**2f What are the body's top 5 priorities for climate change governance, management and strategy?**  
Provide a brief summary of the body's areas and activities of focus for the year ahead.

1. Review of ToR and membership of the Comhairle's Climate Change Focus Group to ensure
2. Performance monitoring of progress in implementing the Comhairle's Climate Change Strategy
3. Update of the Comhairle's Business Travel Strategy to ensure alignment with the Comhairle's Climate Change Strategy
4. Continued delivery of the Comhairle's Climate Change Strategy and Action Plan
5. Review of strategic documents to ensure consideration of climate change embedded into

**2g Has the body used the Climate Change Assessment Tool (a) or equivalent tool to self-assess?**  
If yes, please provide details of the key findings and resultant action taken.

(a) This refers to the tool developed by Resource Efficient Scotland for self-assessing an organisation.

Yes - Tool utilised. Governance and Adaptation green on traffic light assessment, with a number of actions required to incorporate findings and suggested actions into Comhairle Climate Change Strategy.

### Further information

**2h Supporting information and best practice**  
Provide any other relevant supporting information and any examples of best practice by the body.

None

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ers in relation to climate change. If any of the body's activities in relation to climate change sit on, transport, business travel, waste, information and communication technology, procurement or a diagram / chart to outline the governance structure within the body.

climate changes via committees such as Policy and Resources Committee, Sustainable Development managed by a Corporate Management Team, with overall responsibility resting with the Chief

king and operations, in line with corporate policy and risk management. An internal Climate Change Chief Executive, meets regularly to review progress and priorities on climate change. The group has , including property and infrastructure, municipal services, HR, organisational development, legal and

provide strategic direction on climate change for all Comhairle directorates, services, and employees. s Climate Change Strategy and Action Plan through monitoring progress against performance uties report. This directorate also facilitates corporate functions such as procurement and business

re Comhairle's assets and infrastructure, and the islands, including Flood Risk Management. This plan, including identifying and delivering energy efficiency improvements to the estate, decarbonising rate also has repsonsibility for energy policy, partnership-working and community engagement to s public transport and waste and circular economy services to support net zero targets.

y is managed and how responsibility is allocated to the body's senior staff, departmental heads etc. If to, for example, land use, adaptation, transport, business travel, waste, information and ed and how responsibility is allocated outside the body. Provide a diagram to show how responsibility



for both the Comhairle's estate and services and the wider islands provides strategic direction on  
or each climate change action. These senior officers are then allocated responsibility to implement the  
tails senior staff responsible for each climate change action. These senior officers are then allocated

tion of the Climate Change Strategy and Action Plan and ensure compliance with Climate Change

Chief Officer, Assets and Infrastructure

Corporate plan or similar document?

**Name of document**

Comhairle nan Eilean Siar Corporate Strategy 2022-2027

Comhairle nan Eilean Siar Corporate Strategy 2022-2028



the Comhairle will work to decarbonise our own estate, assets, and services, as well as how the resilience to the effects of a changing climate. The Climate Change Strategy has three Strategic Priorities: the Action Plan with performance indicators has been developed alongside the strategy to aid

2/cnes\_climate\_change\_strategy\_2022-27.pdf

Climate change?

Name of document	Link	Time period covered
Climate Change Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg</a>	2022-27
Business Travel Policy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ES4vE7pz7zFCilwJhWLSdyMB3alzz35CZDiDj7eN2BRr6Q?e=KFOyb0">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ES4vE7pz7zFCilwJhWLSdyMB3alzz35CZDiDj7eN2BRr6Q?e=KFOyb0</a>	2022-25
Policy on Pool Electric Vehicles	<a href="https://cnesiar.sharepoint.com/:w:/s/CE-PublishedCommittees/ETuxkw4HiOtKssW1KwNKvWQBFZP27lcjqnQd7SKv7-n_wg?e=PohQLD">https://cnesiar.sharepoint.com/:w:/s/CE-PublishedCommittees/ETuxkw4HiOtKssW1KwNKvWQBFZP27lcjqnQd7SKv7-n_wg?e=PohQLD</a>	2022 onwards
Climate Change Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg</a>	2022-27
Climate Change Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg</a>	2022-27
Digitalisation Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXmiDHuD64pMmSeqcZ7r04EBw8NhACKkC4yc0iqh45ctAw?e=M7bRgO">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXmiDHuD64pMmSeqcZ7r04EBw8NhACKkC4yc0iqh45ctAw?e=M7bRgO</a>	2022-27
Climate Change Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg</a>	2022-27

Local Heat and Energy Efficiency Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EWjIUfoesptPkJbaL4xP83QBfZE-MO-vFQlu3G_-UJEw9Q?e=oflNa8">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EWjIUfoesptPkJbaL4xP83QBfZE-MO-vFQlu3G_-UJEw9Q?e=oflNa8</a>	2023-2028
Climate Change Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESeF7hP8N8JGpl0cVZ7XwYgBeMWvBgOZuk7N5ybATtHWZQ?e=yTbEQg</a>	2022-27
CnES Carbon Management Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF</a>	2017-2023
Outer Hebrides Local Development Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXqDdwlleShLvCjITH9SnQ8BoHa1uV_hrTlLe5ipAQrcIq?e=uvR3Z7">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXqDdwlleShLvCjITH9SnQ8BoHa1uV_hrTlLe5ipAQrcIq?e=uvR3Z7</a>	2018-2023
Outer Hebrides Local Development Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXqDdwlleShLvCjITH9SnQ8BoHa1uV_hrTlLe5ipAQrcIq?e=uvR3Z7">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EXqDdwlleShLvCjITH9SnQ8BoHa1uV_hrTlLe5ipAQrcIq?e=uvR3Z7</a>	2018
Procurement Strategy	<a href="https://cnesiar.sharepoint.com/:b:/r/sites/CE-PublishedCommittees/Public%20Documents/Supporting%20Evidence%20for%20PBCCD/Procurement%20Strategy%202021-23.pdf?csf=1&amp;web=1&amp;e=xCZIYH">https://cnesiar.sharepoint.com/:b:/r/sites/CE-PublishedCommittees/Public%20Documents/Supporting%20Evidence%20for%20PBCCD/Procurement%20Strategy%202021-23.pdf?csf=1&amp;web=1&amp;e=xCZIYH</a>	2021-2023
Local Flood Risk Management Plan - Outer Hebrides Local Plan District	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EQEOKgyublxMgERYbJP7sBEB5lQU4yxePJu1iOh0n-PJnA?e=1iOadb">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EQEOKgyublxMgERYbJP7sBEB5lQU4yxePJu1iOh0n-PJnA?e=1iOadb</a>	2018-2023
CnES Carbon Management Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF</a>	2017-2023
CnES Carbon Management Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF</a>	2017-2023
CnES Carbon Management Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EaiiiqDSS5BFnHZAY27SEDgBR RqX2Vkl_wqZk6lR1I9P-w?e=RPowYF</a>	2017-2023
Strategic Housing Investment Plan	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EQ4EgyKcZmdLINja_2TnWkBjXIAKsUAYG9PyVJCLiE2Pw?e=ALJNvK">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/EQ4EgyKcZmdLINja_2TnWkBjXIAKsUAYG9PyVJCLiE2Pw?e=ALJNvK</a>	2021-2026
Outer Hebrides Local Transport Strategy	<a href="https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESlRGOxvoKBAsKJ_Od6cQsMBjG0Sgeq4US72VyyijRS7gQ?e=fUxIZO">https://cnesiar.sharepoint.com/:b:/s/CE-PublishedCommittees/ESlRGOxvoKBAsKJ_Od6cQsMBjG0Sgeq4US72VyyijRS7gQ?e=fUxIZO</a>	2020-2030
Outer Hebrides Fuel Poverty Action Plan	<a href="https://cnesiar.sharepoint.com/:w:/s/CE-PublishedCommittees/EXQliHozuapMqH0E4P0TbwMB5xakpnCQTUmuO9SsUU_0eA?e=Tm6eX1">https://cnesiar.sharepoint.com/:w:/s/CE-PublishedCommittees/EXQliHozuapMqH0E4P0TbwMB5xakpnCQTUmuO9SsUU_0eA?e=Tm6eX1</a>	2015-2025




**Strategy for the year ahead?**

adequate representation and clarity on group responsibilities and purpose  
 Strategy achieved to-date  
 Group's Net Zero targets  
 Service delivery

**Assess its capability / performance?**

Organisation's capability / performance in relation to climate change.  
 Number of additional actions required identified for Emissions, Behaviour and Procurement. Additional  
 Strategy and processes and will be progressed through internal Climate Change Group.

Body in relation to governance, management and strategy.





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## Comments

The Comhairle's Climate Change Strategy sets out how the Comhairle will work with partners on Climate Change Adaptation.

The Business Travel Policy has been reviewed and Updated to reflect the Comhairle's Net Zero targets, minimise unnecessary travel and ensure the Sustainable Travel Hierarchy is followed where travel is necessary.

The Policy on Pool EVs was developed to encourage staff utilisation of Electric Vehicles when travelling for business within the Western Isles.

The Climate Change Strategy commits to improving energy efficiency across the estate and working with partners to ensure buildings in our communities are energy efficient. Actions to achieve this include determine baseline data on energy usage and efficiency across teh estate, developing an energy investment strategy and developing and delivering the Local Head and Energy Efficiency Strategy.

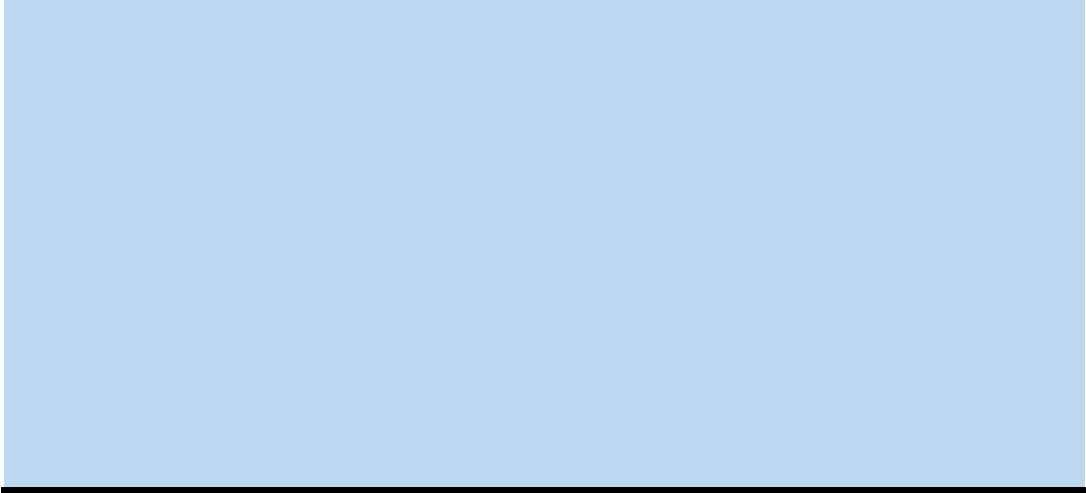
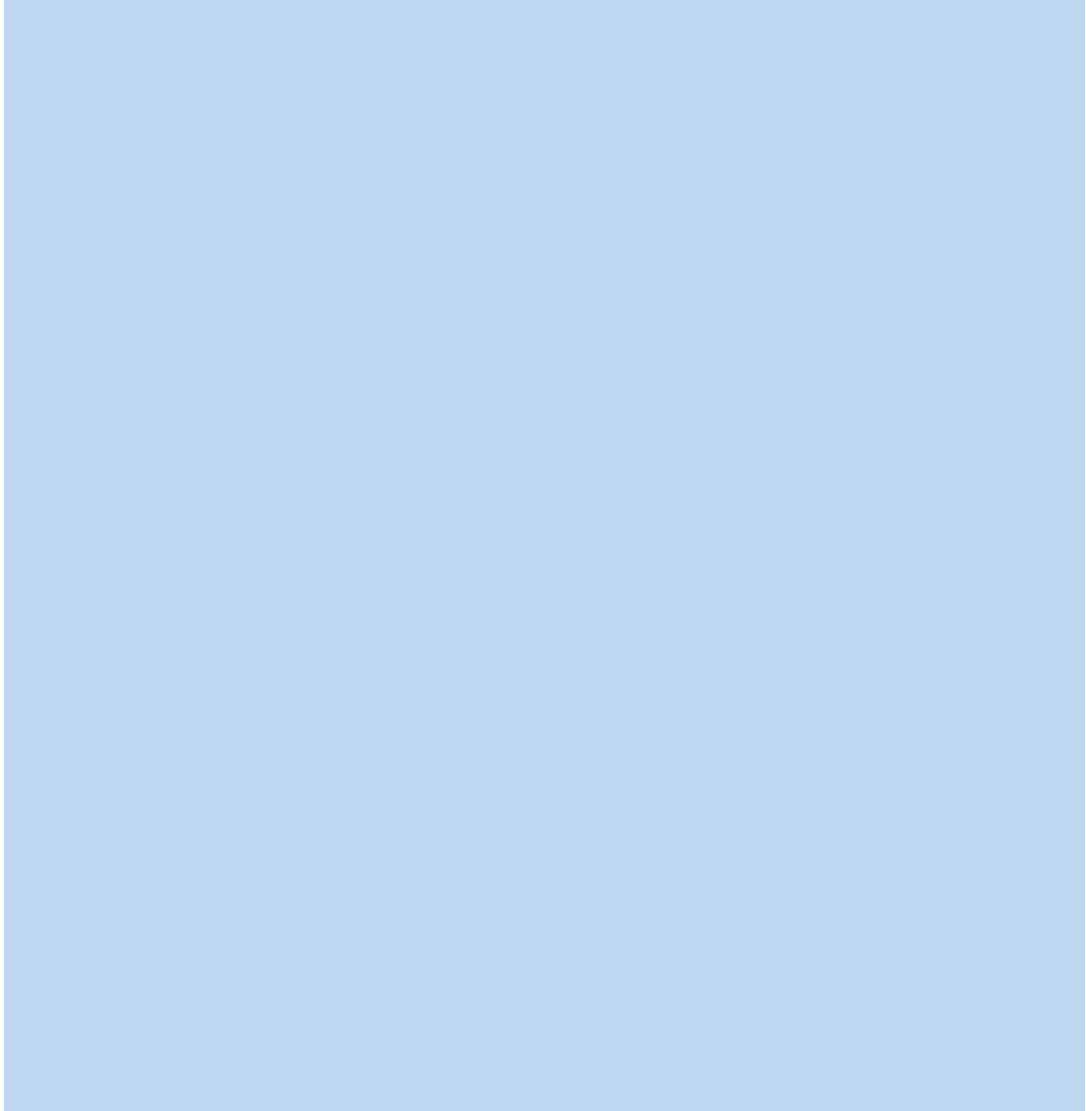
The Comhairle's Climate Change Strategy commits to decarbonising the fleet and development of a Fleet Decarbonisation Plan detailing how the Comhairle will work towards this target.

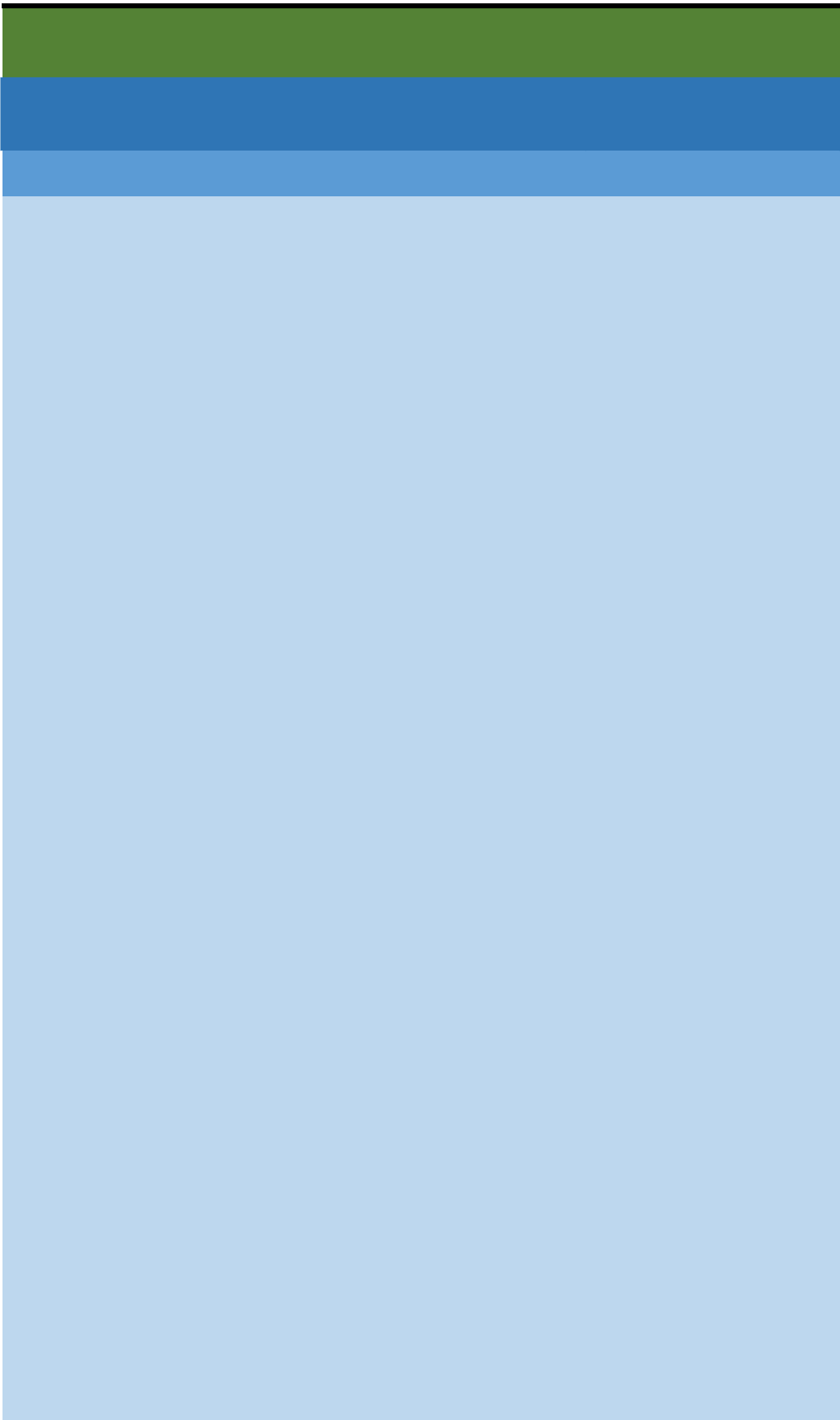
The Comhairle's Digitalisation strategy strives to ensure services can be accessed online, reducing the need to to travel and supporting carbon reduction.

The Comhairle will explore how to take advantage of the islands' renewable energy potential and review the estate to identify further potential sites for renewable energy generation. An updated Outer Hebrides Energy Strategy will detail how the Comhairle will continue to work with partners to maximise the potential of our renewable energy resource, focussing on shared ownership in onshore and offshore wind, and green hydrogen production for heat and transport applications.

<p>The Comhairle will work on the development and delivery of the Local Heat and Energy Efficiency Strategy to determine how best to decarbonise heating in homes, workplaces and community buildings throughout our islands.</p>
<p>An internal Waste Management Strategy will detail how the Comhairle will continue to follow the waste hierarchy to reduce waste and increase reuse and recycling, with training made available to staff. The Comhairle will continue to work to reduce waste to landfill and improve recycling rates across the islands and continue to explore opportunities to decarbonise the waste collection fleet, minimise emissions from waste and work with partners to identify opportunities for tool libraries and repair workshops in our communities.</p>
<p>Continued development of rain water harvesting and the roll out of water efficiency measures.</p>
<p>The Comhairle will seek opportunities to create new woodland and plant native trees in association with new development.</p>
<p>Zero and Low Carbon Buildings: All Planning applications for new buildings must demonstrate that the carbon dioxide emissions reduction target, as required by Scottish Building Standards, has been met; with at least 15% of this target being met through the use of low or zero carbon technology.</p>
<p>The Procurement Strategy has been developed considering sustainability, climate change and carbon reduction.</p>
<p>The Flood Risk Management Plan identifies Potentially Vulnerable Areas (PVAs) and measures to address flood risk, taking into account the predicted effects of climate change including increased storminess and sea level rise.</p>
<p>Change to LED lighting wherever suitable, energy management through change of timings, increase of management controls, targeted efficiency programmes, roll out of efficiency measures identified through RES surveys.</p>
<p>Ongoing review of fleet and efficiency measures</p>
<p>Installation of renewable technology where appropriate.</p>
<p>The proposed new properties set out in the SHIP will all maximise the opportunities for increasing energy efficiency and reducing Fuel Poverty. Improvements to housing quality including energy efficiency is a Strategic Outcome (Outcome 1).</p>
<p>Actions to adapt to protect transport infrastructure from impacts of changing climate are included in the Local Transport Strategy</p>
<p>Theme 1: Improve the Energy Efficiency of the Housing Stock.</p>





Link

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