



RISK MANAGEMENT POLICY AND STRATEGY

Report by Chief Executive

PURPOSE

- 1.1 The purpose of the Report is to seek approval of the Risk Management Policy and Strategy.

EXECUTIVE SUMMARY

- 2.1 The Risk Management Policy and Strategy has been revised and can be found at Appendix 1. The main revisions to the strategy are as follows:
- The risk management priorities at Section 5 have been updated and are discussed at paragraph 2.3 of the Report; and
 - 6 references to the Risk Management Intranet page have been removed until this can be built back post cyberattack.
- 2.2 Achievements over the previous strategy period include: continued increased collaboration between the disciplines of Risk Management and Performance Management; and the suite of Business Continuity Plans that accompany Service business plans and risk registers in the Budget Working papers continues to progress. In relation to this point a good example of this is the Corporate Business Continuity Plan which was invoked and used throughout the cyberattack recovery.
- 2.3 Areas of focus over the next strategy period will be: improving risk identification during the Service Business Planning period; and continuing to build back the suite of risk guidance documents and templates that were lost during the cyber-attack.
- 2.4 This revised Risk Management Policy and Strategy was approved by Corporate Management Team on 4-Nov-2024.

RECOMMENDATIONS

- 3.1 It is recommended that the Comhairle approve the Risk Management Policy and Strategy at Appendix One.

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Appendix: Risk Management Policy and Strategy
Background Papers: Report to Policy and Resources and Audit and Scrutiny Committees September 2022.

IMPLICATIONS

4.1 The following implications are applicable in terms of the Report.

| Resource Implications | Implications/None |
|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Financial | None |
| Legal | The Comhairle has a statutory duty to manage risks that could prevent them from fulfilling their duties, providing services, or achieving their priorities. |
| Staffing | None |
| Assets and Property | None |
| | |
| Strategic Implications | Implications/None |
| Risk | Strategic Risk 13: 4.1.4. The Comhairle fail to deliver high quality continuously improving services that are reflective of local needs. |
| Equalities | None |
| Corporate Strategy | The Comhairle has a statutory duty to manage risks that could prevent them from fulfilling their duties, providing services, or achieving their priorities. |
| Environmental Impact | None |
| Consultation | None |