

CORPORATE STRATEGY KPI PROGRESS REPORT
2019/20 – 2022/23



COMHAIRLE NAN EILEAN SIAR

Introduction

The overarching aim and ambition of the Corporate Strategy is to retain and increase the population of the Outer Hebrides. The Strategy has four strategic priorities:

- (1) Strengthen the local economy
- (2) Support children, families and young people
- (3) Support caring and resilient communities and quality of life
- (4) Deliver Community Leadership

There are five strategic outcomes under each of the priorities. Business plan actions are aligned to the outcomes and are supported by a range of measures that affect important life outcomes (KPIs). The data for the KPIs is extracted from Official and National Statistics publications, as well as Management Information publications and includes measures that council services contribute to through service delivery and in partnership. The KPI results are for the four years 2019/20 – 2022/23 and reflects a period when communities and council services were still managing the significant ongoing impact of the Coronavirus (COVID-19) pandemic, therefore, some data may not be comparable to previous years.

The Comhairle's Capital Programme operates on a five-year cycle, enabling Members to set a programme covering their term in office, and which meets their priorities. Following the Members Seminar in November 2022, proposals for the Comhairle's Capital Programme for the period 2023-2028 was presented to the Policy and Resources Committee on 8 February 2023. Details of the final outturn of the 2018-2023 Capital Programme was presented to the Policy and Resources Committee on 14 June 2023. To avoid duplication, the Corporate Strategy Capital Programme KPIs are not included in this report as progress will continue to be presented periodically to Comhairle in the Capital Monitoring Report.

It is anticipated that this Suite of KPIs will provide a consistent basis for the Comhairle to assess if the outcomes of people in the Western Isles are improving over time and support data-driven decision making. The published 2023/24 data for the majority of the statistics is not yet available due to a lag in the publication of data. For reference, the [Official statistics: forthcoming publications](#) provides a twelve-month calendar of Scottish Government statistical releases.

Strategic Priority Performance Summary

| | | | | |
|----------------|--|--------------------------------|---------------------------------|--|
| Reports | Progress on the strategic priorities is reported biannually to Comhairle through the Chief Officer’s Outcome Reports, with the mid-year progress presented at the November Series of Meetings and the end-of-year progress presented at the June Series of Meetings. Progress is also reported quarterly within Service Business Plan Progress Reports . | | | |
| Trend | The KPI Trend is in comparison to the two most recent reporting periods and helps to identify if performance levels have improved, declined or remained the same. | | | |
| | Performance has declined | Performance is the same | Performance has improved | Data not yet reported / Only one year of data available |

| Strategic Priority | Trend | | | | Total |
|--|------------|-----------|------------|------------|-------|
| | | | | | |
| Strengthen the local Economy | 19 | 2 | 28 | 5 | 54 |
| Support children, families and young people | 18 | 4 | 17 | 2 | 41 |
| Support caring and resilient communities and quality of life | 14 | 6 | 26 | 10 | 56 |
| Deliver Community Leadership | 15 | 5 | 20 | 4 | 44 |
| Total | 66 | 17 | 91 | 21 | 195 |
| Percentage | 34% | 9% | 47% | 11% | 100% |

OHCPP Local Outcome: 1 Local Economy and Employment.**Strategic Priority: 1.1 Strengthen the Local Economy.**

| 1.1.1 (SO): Deliver our Islands Deal projects. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.1. CS01-2 - CD100 (SLAED:I1): Economic Development and Tourism - Gross expenditure £000. C | £ | 10,984.00 | 7,871.00 | 10,220.00 | 8,858.00 |  |
| 1.1.1. CS03 - CD136 (SLAED:OC11): Additional Funding (External funds bid for and successfully awarded). | £ | N/A | N/A | 3,900,905.00 | 2,982,841.00 |  |
| 1.1.1. CS04 - AFR102 (LGBF: CLIM1:): CO2 emissions area wide per capita. | # | 14.90 | 14.42 | 14.69 | 14.87 |  |
| 1.1.1. CS04 - AFR103 (LGBF: CLIM2:): CO2 emissions area wide: emissions within scope of Local Authority per capita. | # | 4.94 | 4.39 | 4.66 | 4.65 |  |
| 1.1.1. CS05 - CE159: Match funding (£) received for Islands Growth Deal projects specific to the Outer Hebrides (3-island's Target £235 million). | £ | N/A | N/A | N/A | N/A |  |
| 1.1.1. CS06 - CE160: Number of sustainable jobs created in the Outer Hebrides from Islands Growth Deal projects (3-Island's Target 1300 12). | # | N/A | N/A | N/A | N/A |  |
| 1.1.1. CS07 - CE161: Percentage of Islands Growth Deal projects completed. | % | N/A | N/A | N/A | N/A |  |
| 1.1.1. CS08 - CE174 Percentage increase in economy from Outer Hebrides Islands Growth Deal sectoral projects. C | % | N/A | N/A | N/A | N/A |  |

| 1.1.2 (SO): Digital investment delivers outcomes for the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.2. CS01 - CD131 (DD075) (SPI: ECON8 / SLAED:IG8): Proportion of properties able to access Superfast Broadband. | % | 83.10 | 85.70 | 76.90 | 85.30 |  |
| 1.1.2. CS02 - CD130 (SLAED:IG7): Percentage of Premises unable to access 10Mbits/s broadband. | % | 6.40 | 5.30 | 5.20 | 5.10 |  |
| 1.1.2. CS03 - CD137 (SHS7.1): Percentage of Households with home internet access. | % | 81.00 | 0.00 | 96.00 | 86.00 |  |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| 1.1.2 (SO): Digital investment delivers outcomes for the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.2. CS04 - CE127: Percentage of Adults that are confident to use the internet to access public services online. | % | 65.00 | 91.00 | 91.00 | 76.00 |  |
| 1.1.2. CS05 - ECS210: National Progression Award (NPA) Digital Literacy SCQF level 3. | # | N/A | N/A | N/A | N/A |  |
| 1.1.2. CS06 - CD138: Business Gateway: Number of Digital Health Checks undertaken. T | # | N/A | 28.00 | 20.00 | 17.00 |  |
| 1.1.2. CS07 - CD139: Business Gateway: Number of businesses benefitting from intensive 1-2-1 digital support. T | # | N/A | 15.00 | 12.00 | 11.00 |  |
| 1.1.2. CS08 - CD140: Business Gateway: Number of Digital Skills webinars delivered. T | # | N/A | 21.00 | 36.00 | 22.00 |  |
| 1.1.2. CS09 - CE125: Accredited Training: Number of businesses supported to upskill their current workforce with the skills to manage technology and data. | # | N/A | N/A | 25.00 | 27.00 |  |
| 1.1.2. CS10 - CE112: Accredited Training: Number of individuals supported to acquire basic digital skills. | # | N/A | N/A | 50.00 | 50.00 |  |
| 1.1.2. CS11 - CE126: Accredited Training: Number of individuals provided with digital equipment to help improve their employment prospects. | # | N/A | N/A | 10.00 | 9.00 |  |

| 1.1.3 (SO): Investment in our buildings and infrastructure. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.3. CS01 - CD076 (DD076) (SPI: ECON9, SLAED:OC8): Town Vacancy Rates. | % | 5.50 | 5.70 | 5.80 | 3.30 |  |
| 1.1.3. CS02 - TS001 (SPI: CORPAM1): Proportion of operational buildings that are suitable for their current use. C | % | 76.34 | 75.79 | 75.82 | 75.28 |  |
| 1.1.3. CS03a - TS009ii (SPI: ENV4a): Cost of maintenance per kilometre of roads (both capital and revenue costs). C | £ | 4,858.00 | 3,302.00 | 3,267.00 | 3,928.00 |  |
| 1.1.3. CS03b - TS010 (SPI: ENV4b): Percentage of A class roads that should be considered for maintenance treatment. | % | 34.30 | 34.20 | 32.90 | 31.50 |  |
| 1.1.3. CS03c - TS011 (SPI: ENV4c): Percentage of B class roads that should be considered for maintenance treatment. | % | 36.80 | 36.00 | 36.50 | 35.70 |  |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| 1.1.3 (SO): Investment in our buildings and infrastructure. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.3. CS03d - TS012 (SPI: ENV4d): Percentage of C class roads that should be considered for maintenance treatment. | % | 48.00 | 43.50 | 46.20 | 44.40 |  |
| 1.1.3. CS03e - TS013 (SPI2: ENV4e): Percentage of Unclassified class roads that should be considered for maintenance treatment. | % | 43.60 | 46.50 | 45.60 | 45.20 |  |
| 1.1.3. CS08 – CD141: Marine sector – GVA (£M) Na H-Eileanan Siar. T | £ | 48.00 | 29.00 | 25.00 | 38.00 |  |
| 1.1.3. CS09 – CD142: Marine sector – Turnover (£M) Na H-Eileanan Siar. T | £ | 144.00 | 116.00 | 119.00 | 154.00 |  |
| 1.1.3. CS10 - CD143: Marine sector - Employment (000's) Na H-Eileanan Siar. T | # | 1.80 | 1.50 | 1.50 | 1.60 |  |
| 1.1.3. CS11 - CD144: Fishing – (£M) GVA by Local Authority of vessel registration: Na H-Eileanan Siar. T | £ | 8.60 | 6.00 | 6.70 | 6.50 |  |
| 1.1.3. CS12 - CD145: Fishing – (£M) value of landings by Local Authority of vessel registration: T | £ | 17.10 | 10.80 | 12.80 | 14.00 |  |
| 1.1.3. CS13 - CD146: Fishing – Employment headcount by Local Authority of vessel registration: Na H-Eileanan Siar. T | # | 376.00 | 299.00 | 290.00 | 301.00 |  |
| 1.1.3. CS14 - CD147: Freight water transport - All freight traffic (000's) through Scottish ports by Scottish Marine Region: Outer Hebrides. T | T | 218.00 | 199.00 | 237.00 | 298.00 |  |

| 1.1.4 (SO): Increased level of skills across our communities and workforce. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 1.1.4. CS01 - CE172 (SLAED:OC2): Gross Weekly Earnings – Residence Based. T | £ | 518.00 | 670.10 | 560.90 | 727.90 |  |
| 1.1.4. CS02 - CE173 (SLAED:OC2): Gross Weekly Earnings – Workforce Based. T | £ | 524.70 | 669.90 | 562.60 | 671.10 |  |
| 1.1.4. CS03 - CE128 (SLAED:OC3) Employment Rate - Percentage of people aged 16-64 that are in employment. | % | 81.60 | 81.20 | 79.70 | DNA |  |
| 1.1.4. CS04 - CD034 (SPI: ECON12a): Percentage of people (Claimants) that were in Receipt of Out of Work Benefits. C | # | 2.40 | 5.20 | 3.50 | 2.11 |  |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| 1.1.4 (SO): Increased level of skills across our communities and workforce. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 1.1.4. CS10 - CE065 (LGBF: ECON1, SLAED: OC13): Percentage of Unemployed People Assisted into work from Council Funded/Operated Employability Programmes. C | % | 25.67 | 25.80 | 36.25 | 26.67 | ↓ |
| 1.1.4. CS11 – CE129: Percentage of 16–19-year-olds entering Comhairle employability programmes achieving positive destination. | % | 90.62 | 86.70 | 87.60 | 88.76 | ↑ |
| 1.1.4. CS12 - CE081: Percentage of apprentices achieving target qualifications. C | % | 77.78 | 51.06 | 63.79 | 100.00 | ↑ |
| 1.1.4. CS13 - CE079: Percentage of customers satisfied with apprenticeship training programmes. | % | 80.00 | 66.66 | 100.00 | N/A | ↑ |
| 1.1.4. CS14 – CE130: Number of sectors seeking upskilling/qualifications for employees. | # | 9.00 | 20.00 | 16.00 | 18.00 | ↑ |
| 1.1.4. CS15 - CE131 Employability Fund Outcome Achievement Rate. | % | 39.50 | 74.00 | 84.00 | 60.00 | ↓ |
| 1.1.4. CS17 - CE132: Percentage of the population that is of working age (MYE Population aged 16-64). C | % | 58.01 | 58.49 | 58.21 | 58.21 | ↔ |

| 1.1.5 (SO): Growth in small and medium sized businesses demonstrated. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 1.1.5. CS01 - CD159 (SLAED: I2): Economic Development Staffing - estimated. | # | 36.56 | 23.71 | 25.81 | 23.81 | ↓ |
| 1.1.5. CS02 – CD158 (SLAED OC4): Number of business gateway start-ups per 10,000 working age population (aged 16-64 years). T | # | 48.00 | 45.00 | 32.00 | 45.00 | ↑ |
| 1.1.5. CS03 - CD160: Business Survival Rate (min 3 Years). | % | 63.00 | 61.10 | 61.30 | 66.70 | ↑ |
| 1.1.5. CS04 - CD161 (SLAED: A1): Number of Attendees at Business Gateway Events. T | # | 459.00 | 393.00 | 448.00 | 382.00 | ↓ |
| 1.1.5. CS05 - CD162 (SLAED: OP1): Number of Businesses Supported by Council Economic Development Activity. T | # | 340.00 | 310.00 | 183.00 | 106.00 | ↓ |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| 1.1.5 (SO): Growth in small and medium sized businesses demonstrated. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|-------------|---------------------------|---------------------------|---------------------------|---------------------------|---|
| 1.1.5. CS06a - CD163a (SLAED: IG4b): Gross Value Added (GVA) by Growth Sector per head (Employment): Financial & Business Services. | £ | 44,139.00 | 53,843.00 | 27,610.00 | 45,090.00 |  |
| 1.1.5. CS06b - CD163b (SLAED: IG4d): Gross Value Added (GVA) by Growth Sector per head (Employment): Energy. T | £ | 105,618.00 | 115,779.00 | 65,202.00 | 178,732.00 |  |
| 1.1.5. CS06c - CD163c (SLAED: IG4e): Gross Value Added (GVA) by Growth Sector per head (Employment): Sustainable Tourism. | £ | 11,374.00 | 8,697.00 | 7,108.00 | 13,045.00 |  |
| 1.1.5. CS06d - CD163d (SLAED: IG4f): Gross Value Added (GVA) by Growth Sector per head (Employment): Creative Industries (incl. Digital). | £ | 33,645.00 | -12,589.00 | -5,905.00 | 27,773.00 |  |
| 1.1.5. CS07 - CD119 (DD063a) (SLAED:OC9): - Number of Business Gateway start-ups that are Trading. | # | 57.00 | 64.00 | 57.00 | 48.00 |  |

OHCPP Local Outcome: 2 Population and Connectivity

Strategic Priority: 2.1 Support children, families, and young people.

| SO 2.1.1: Attainment rates continuously improve. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|-------|
| 2.1.1. CS01 - ECS105 (LGBF: CHN13a): Percentage of P1, P4 and P7 pupils combined achieving expected CFE Level in Literacy. | % | 0.00 | 64.50 | 74.10 | 78.40 | ↑ |
| 2.1.1. CS02 - ECS106 (LGBF: CHN13b): Percentage of P1, P4 and P7 pupils combined achieving expected CFE Level in Numeracy. | % | 0.00 | 71.20 | 78.70 | 82.20 | ↑ |
| 2.1.1. CS03 - ECS181: Percentage of secondary pupils achieving third level or better in all three literacy organisers (S3, 3rd level or better). | % | 92.00 | 0.00 | 0.00 | 87.81 | ↓ |
| 2.1.1. CS04 - ECS148: Percentage of secondary pupils achieving third level or better in numeracy (S3, 3rd level or better). | % | 84.13 | 0.00 | 0.00 | 91.37 | ↑ |
| 2.1.1. CS04 - ECS131 (LGBF: CHN19b): School Attendance Rates (Looked After Children). | % | 90.94 | 86.72 | 86.72 | 74.40 | ↓ |
| 2.1.1. CS05 - ECS182: Percentage of school leavers attaining 1 or more award at SCQF Level 5 or above. | % | 91.27 | 94.98 | 93.17 | 86.52 | ↓ |
| 2.1.1. CS06 - ECS183: Percentage of school leavers attaining 1 or more award at SCQF Level 6 or above. | % | 63.49 | 74.06 | 71.58 | 64.79 | ↓ |
| 2.1.1. CS07 - ECS005 (LGBF: CHN4): Percentage of secondary school pupils gaining 5+ awards at SCQF level 5. | % | 74.00 | 75.00 | 66.00 | 60.00 | ↓ |
| 2.1.1. CS08 - ECS006 (LGBF: CHN5): Percentage of secondary school pupils gaining 5+ awards at SCQF level 6. | % | 39.00 | 39.00 | 25.00 | 29.00 | ↑ |
| 2.1.1. CS09 - ECS004 (SPI: CHN11): Proportion of Pupils Entering Positive Destinations. | % | 97.38 | 97.13 | 97.64 | 98.30 | ↑ |
| 2.1.1. CS10 - ECS130 (SPI: CHN19a): School Attendance Rates. | % | 94.03 | 93.70 | 93.70 | 93.00 | ↓ |
| 2.1.1. CS11 - ECS132 (SPI: CHN20a): School Exclusion Rates (number) per 1,000 pupils. | # | 11.93 | 23.74 | 23.74 | 26.90 | ↑ |
| 2.1.1. CS12 - ECS127 (LGBF-CHN21): Percentage of 16–19-year-olds participating in education, training, employment, or volunteering work. | % | 95.51 | 95.63 | 96.22 | 97.20 | ↑ |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 2.1.2: Early intervention in place to keep our most vulnerable children safe. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|-------|
| 2.1.2. CS01 - ECS184: Pupil teacher ratio, all sectors excluding Early Learning Centres. | # | 10.60 | 10.70 | 10.40 | 10.40 | ↔ |
| 2.1.2. CS02 - ECS185: Percentage of evaluations from Local Authority School Inspection Reports published in the year (Jan-Dec) reporting good or above, excluding nurseries. | % | 70.00 | N/A | N/A | N/A | N/A |
| 2.1.2. CS03 - ECS125 (LGBF-CHN17): Percentage of Children Meeting Developmental Milestones at their 27-30 month review. | % | 81.78 | 86.57 | 78.70 | 74.70 | ↓ |
| 2.1.2. CS05 - ECS191: Percentage of children (0-17) with LAC status per 1,000 population. . | % | 8.10 | 10.60 | 8.40 | 9.50 | ↑ |
| 2.1.2. CS06 - ECS192: Number of children referred to the Scottish Children’s Reporter Administration (SCRA), per 1,000 population aged under 16 years. | # | N/A | N/A | 15.80 | 20.70 | ↑ |
| 2.1.2. CS07a - ECS193: Number of children referred to the Scottish Children’s Reporter Administration (SCRA) on care and protection grounds (non-offence), per 1,000 population aged under 16 years. . | # | N/A | N/A | 10.80 | 17.70 | ↑ |
| 2.1.2. CS07b - ECS194: Number of children referred to the Scottish Children’s Reporter Administration (SCRA) on offence grounds, per 1,000 population aged under 16 years. | # | N/A | N/A | 10.90 | 23.30 | ↑ |
| 2.1.2. CS08 - ECS195: Number of Children's Hearings held, per 1,000 population aged under 16 years. | # | N/A | N/A | 25.90 | 23.30 | ↓ |
| 2.1.2. CS09 - ECS196: Number of children with a Compulsory Supervision Order (CSO) in force at 31 March, per 1,000 population aged under 16 years. (Trend KPI). T | # | 7.10 | 9.40 | 7.90 | 6.60 | ↓ |
| 2.1.2. CS13 - ECS128 (SPI: CHN22): Percentage of child protection re-registrations within 18 months. | % | 22.22 | 0.00 | 0.00 | 20.00 | ↓ |
| 2.1.2. CS14 - ECS129 (LGBF: CHN23): Percentage of looked after children with more than 1 placement in the last year (Aug-July). | % | 20.00 | 15.00 | 15.90 | 19.40 | ↑ |
| SO 2.1.3: Schools are centres for lifelong learning and key assets for the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
| 2.1.3. CS01 - ECS011b: (SPI: CHN10): Percentage of Adults satisfied with local schools - Scottish Household Survey (3-year rolling avg.). | % | 61.67 | 67.33 | 74.00 | 78.70 | ↑ |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 2.1.3: Schools are centres for lifelong learning and key assets for the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|---|
| 2.1.3. CS02 - ECS201: The proportion of Primary schools reported as being in a good or satisfactory condition (measures the current state of the fabric of the school and with safety and security). | % | 100.00 | 100.00 | 100.00 | 95.00 |  |
| 2.1.3. CS03 - ECS202: The proportion of Secondary schools reported as being in a good or satisfactory condition (measures the current state of the fabric of the school and with safety and security). | % | 75.00 | 75.00 | 75.00 | 75.00 |  |
| 2.1.3. CS04 - ECS203: The proportion of Primary schools receiving a good or satisfactory suitability rating (measures if a school is fit for the purpose of delivering the education curriculum). | % | 85.71 | 81.82 | 85.00 | 80.00 |  |
| 2.1.3. CS05 - ECS204: The proportion of Secondary schools receiving a good or satisfactory suitability rating (measures if a school is fit for the purpose of delivering the education curriculum). | % | 75.00 | 75.00 | 75.00 | 75.00 |  |

| SO 2.1.4: People are healthy and active. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|---|
| 2.1.4. CS01 - ECS200 (LGBF: C&L5d): Percentage of adults satisfied with leisure facilities - Scottish Household Survey (3-year rolling avg.). | % | 57.70 | 63.40 | 71.00 | 80.30 |  |
| 2.1.4. CS02 - ECS205 (SHS): Percentage Adults satisfied with Local Authority sport and leisure facilities (Service users within the past 12 months only). | % | 97.00 | 97.00 | 97.00 | 87.00 |  |
| 2.1.4. CS03 - ECS206: Participation rate in physical activity and sport in the last 4 weeks (any sport incl. walking). | % | 54.00 | 54.00 | 54.00 | 70.00 |  |
| 2.1.4. CS04 - ECS096 (LGBF-C&L5b): Percentage of adults satisfied with parks and open spaces - Scottish Household Survey (3-year rolling avg.). | % | 37.80 | 51.13 | 70.00 | 84.70 |  |
| 2.1.4. CS05 - ECS213: Percentage of P6-P7/S1-S6/SP pupils registered for free school meals. | % | N/A | N/A | New | 7.55 |  |
| 2.1.4. CS06 - ECS208: Percentage of primary schools that met the 120 minutes per week target level of PE provision. | % | 100.00 | 100.00 | 100.00 | 100.00 |  |
| 2.1.4. CS07 - ECS209: Percentage of secondary schools that met the 100 minutes per week target level of PE provision. | % | 100.00 | 100.00 | 100.00 | 50.00 |  |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 2.1.5: Childcare facilities in place to meet the needs of working parents. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|-------|
| 2.1.5. CS01 - ECS186: Percentage of evaluations from Local Authority Nursery Inspection Reports published in the year (Jan-Dec) reporting good or above. | % | 45.45 | 0.00 | 0.00 | 50.00 | ↑ |
| 2.1.5. CS02 - ECS187: Percentage of Local Authority Early Learning and Childcare (ELC) centres in the Outer Hebrides. | % | 78.00 | 78.00 | 78.00 | 83.00 | ↑ |
| 2.1.5. CS03 - ECS188: Percentage of pre-school children registered with a Local Authority Early Learning and Childcare facility (ELC) in the Outer Hebrides. | % | 103.00 | 95.00 | 96.00 | 95.00 | ↓ |
| 2.1.5. CS04 - ECS189: The percentage of pre-school children registered with Early Learning and Childcare (ELC) centres whose home language is not English. | % | 2.00 | 5.00 | 5.00 | 2.00 | ↓ |
| 2.1.5. CS05 - ECS190: The percentage of pre-school children registered with Early Learning and Childcare (ELC) centres with Additional Support Needs. | % | 9.00 | 10.00 | 19.00 | 2.00 | ↓ |

OHCPP Local Outcome: 3 Housing and Community

Strategic Priority: 3.1 Support caring and resilient communities and quality of life.

| SO 3.1.1: Gaelic language, natural heritage and culture of our communities is supported & promoted. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 3.1.1. CS01 – CE175: Number of assets in community ownership. T | # | 59.00 | 62.00 | 68.00 | 73.00 | ↑ |
| 3.1.1. CS02 - CE155: The percentage of adults who have attended or visited a cultural event or place in the last 12 months. | % | 63.10 | 0.00 | 0.00 | DNA | N/A |
| 3.1.1. CS03 - CE156: The percentage of adults who participated in a cultural activity in the last 12 months. | % | 78.60 | 0.00 | N/A | DNA | N/A |
| 3.1.1. CS04 - CE157 (LGBF: C&L5c): Percentage of adults satisfied with museums and galleries - Scottish Household Survey (3-year rolling avg.). | % | 42.93 | 56.93 | 69.00 | 79.30 | ↑ |
| 3.1.1. CS05 - ECS199 (LGBF2: C&L5a): Percentage of adults satisfied with libraries - Scottish Household Survey (3-year rolling avg.). | % | 49.20 | 57.87 | 67.30 | 75.00 | ↑ |
| 3.1.1. CS06 – CE176: Number of Community Asset Transfer (CAT) applications (received in any year) still to be determined as at 31 March. T | # | 0.00 | 1.00 | 0.00 | 0.00 | N/A |
| 3.1.1. CS07 - ECS025: Percentage of children enrolling in Gaelic Medium Education (GME) at P1. | % | 47.00 | 57.00 | 46.41 | 54.00 | ↑ |
| 3.1.1. CS08 - ECS030: Percentage of children in Gaelic Medium Education (GME). | % | 40.00 | 43.00 | 43.27 | 45.00 | ↑ |
| 3.1.1. CS09 - CD046iib (LGBF: C&L3): Number of Museum and Gallery Visits. | # | 83,787.00 | 17,412.00 | 24,131.00 | 22,461.00 | ↓ |
| 3.1.1. CS10 - ECS198 (LGBF: C&L2): Number of Library Visits. | # | 280,380.00 | 1,012,094.00 | 307,394.00 | 374,784.00 | ↑ |
| 3.1.1. CS11 - CE158: Percentage of the Eilean Siar population with no skills in Gaelic. | % | 39.00 | 39.00 | 39.00 | 39.00 | ↔ |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 3.1.2: People receive the care and support they need to live healthy and independent lives. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 3.1.2. CS03 - IJB032 (LGBF: SW3a): Percentage of people aged 65 or over with long term care needs receiving personal care at home. | % | 59.36 | 53.48 | 48.99 | 53.40 | ↑ |
| 3.1.2. CS04 - IJB036 (LGBF: SW6): Rate of readmission to hoLGBFtal within 28 days per 1,000 discharges. C | % | 109.98 | 100.73 | 105.96 | 110.50 | ↑ |
| 3.1.2. CS05 - IJB019 (LGBF: SW8): Number of days people spend in hoLGBFtal when they are ready to be discharged, per 1,000 population (75+). C | # | 1,510.37 | 766.31 | 1,273.67 | 1,229.00 | ↓ |
| 3.1.2. CS06 - IJB037 (LGBF: SW7): Proportion of care services graded 'good' (4) or better in Care Inspectorate inspections. | % | 83.05 | 81.50 | 78.72 | 80.60 | ↑ |
| 3.1.2. CS07 - IJB031b (LGBF: SW4b): Percentage of adults supported at home who agree that their services and support had an impact in improving or maintaining their quality of life. | % | 85.85 | N/A | 84.16 | N/A | ↓ |
| 3.1.2. CS08 - IJB033 (LGBF-SW4c): Percentage of adults supported at home who agree that they are supported to live as independently as possible. | % | 80.58 | N/A | 82.52 | N/A | ↑ |
| 3.1.2. CS09 - IJB035 (LGBF-SW4e): Percentage of carers who feel supported to continue in their caring role. | % | 39.37 | N/A | 41.16 | N/A | ↑ |
| 3.1.2. CS10 - IJB044: Percentage of the population that is of pensionable age . T | % | 0.00 | 25.00 | 27.00 | 27.00 | ↔ |

| SO 3.1.3: Planning and infrastructure meet the needs of our communities. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------|----------------|----------------|----------------|----------------|-------|
| 3.1.3. CS02 - CE121: Proportion of adults who live within a 5-minute walk of their local green or blue space. T | % | 83.00 | 0.00 | 0.00 | 88.00 | ↑ |
| 3.1.3. CS03 - CE122: Percentage of respondents who agree or strongly agree that there are places where people can meet up and socialise. T | % | 49.10 | 0.00 | 0.00 | 53.00 | ↑ |
| 3.1.3. CS04 - DD061 (LGBF: ECON3): Average time (weeks) taken to deliver a commercial planning application decision. | Weeks | 9.53 | 11.43 | 12.47 | 14.00 | ↑ |
| 3.1.3. CS05 - CD033 (TS020/TS021): Number of bus passengers recorded on all Outer Hebrides routes. C | # | 326,488.00 | 104,175.00 | 232,029.00 | 236,491.00 | ↑ |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 3.1.3: Planning and infrastructure meet the needs of our communities. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 3.1.3. CS06 - CE162: Total number of Affordable Housing Supply Programme (AHSP) approvals. T | # | 20.00 | 40.00 | 78.00 | 5.00 | ↓ |
| 3.1.3. CS07 - CE163: Total number of Affordable Housing Supply Programme (AHSP) site starts (point of contractor commencing on site). T | £ | 165.00 | 31.00 | 12.00 | 89.00 | ↑ |
| 3.1.3. CS08 - CE164: Total number of Affordable Housing Supply Programme (AHSP) completions. T | # | 79.00 | 30.00 | 25.00 | 148.00 | ↑ |
| 3.1.3. CS09 - CE165: Total number of Affordable Housing Supply Programme (AHSP) actual spend (£m). T | £ | 8.39 | 11.02 | 5.37 | DNA | ↓ |

| SO 3.1.4: Our communities are safe, inclusive, and resilient. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|-------|
| 3.1.4. CS01 - IJB045: The percentage of adults who rate their neighbourhood as a very good place to live. T | % | 90.40 | N/A | 0.00 | 88.00 | ↓ |
| 3.1.4. CS02 - IJB040 (CJSW): Proportion of community payback orders imposed per 10,000 population aged 16 to 70. C | # | 22.40 | 20.92 | 20.24 | 28.11 | ↑ |
| 3.1.4. CS03 - IJB041 - (LGFB: CJSW): Proportion of Criminal Justice Social Work reports submitted per 10,000 population aged 16 to 70. C | # | 40.87 | 26.57 | 53.98 | 56.80 | ↑ |
| 3.1.4. CS04 – IJB046: Number of crimes recorded by the police per 10,000 population. T | # | 209.00 | 266.00 | 232.00 | 314.00 | ↑ |
| 3.1.4. CS05 - IJB047: Number of offences recorded by the police per 10,000 population. T | # | 235.00 | 234.00 | 248.00 | 234.00 | ↓ |
| 3.1.4. CS06a - IJB048-1: Percentage of crimes cleared up by the police. T | % | 71.00 | 72.20 | 74.50 | 73.30 | ↓ |
| 3.1.4. CS06b - IJB048-2: Percentage of Antisocial offences cleared up by the police. T | % | 95.00 | 99.10 | 94.70 | 100.90 | ↑ |
| 3.1.4. CS06c - IJB048-3: Percentage of Miscellaneous offences cleared up by the police. T | % | 70.00 | 102.80 | 72.70 | 69.80 | ↓ |
| 3.1.4. CS07 - IJB049: Rate of incidents of domestic abuse recorded by the police per 10,000 population. T | # | 50.00 | 48.00 | 66.00 | 70.00 | ↑ |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 3.1.4: Our communities are safe, inclusive, and resilient. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|---|
| 3.1.4. CS08 - IJB050: Percentage of domestic abuse incidents recorded by the police including a crime or offence. T | % | 29.00 | 26.00 | 29.00 | 34.00 |  |
| 3.1.4. CS09 - ECS211: Number of children referred to the Scottish Children's Reporter Administration (SCRA) on offence grounds, per 1,000 population aged between eight and 16 years. T | # | 5.60 | 6.10 | 10.90 | N/A |  |
| 3.1.4. CS09 - ECS212: Number of children referred to the Scottish Children's Reporter Administration (SCRA) on offence grounds, per 1,000 population aged between twelve and sixteen years. T | # | N/A | N/A | New | 77.10 |  |

| SO 3.1.5 Reduce inequality and poverty and promote social mobility. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|---|
| 3.1.5. CS01 – CE166: Application assessed as homeless or threatened with homelessness . T | # | 122.00 | 124.00 | 128.00 | 113.00 |  |
| 3.1.5. CS02 – CE167: Households reassessed as homeless within one year, as a proportion of all households assessed as homeless. | % | 4.00 | 4.00 | 4.00 | 4.00 |  |
| 3.1.5. CS03 - CE168: Number of households in temporary accommodation, as at 31 March. | # | 59.00 | 60.00 | 56.00 | 55.00 |  |
| 3.1.5. CS04 - CE169: Percentage of households in B&B temporary accommodation, as a proportion of all households in temporary accommodation, as at 31 March. | % | 8.00 | 0.00 | 0.00 | 0.00 |  |
| 3.1.5. CS05 - CE170: Number of households with children or pregnant women in temporary accommodation, as at 31 March . T | # | 15.00 | 10.00 | 10.00 | 10.00 |  |
| 3.1.5. CS06 - CE171: Number of children in temporary accommodation, as at 31 March . T | # | 25.00 | 20.00 | 20.00 | 20.00 |  |
| 3.1.5. CS07 - CE177: Average total time (days) spent in temporary accommodation, by household type - All. | Days | 291.00 | 327.00 | 297.00 | 244.00 |  |
| 3.1.5. CS08 - CE178: Average total time (days) spent in temporary accommodation, by household type - Single Person. T | Days | 296.00 | 349.00 | 305.00 | 274.00 |  |
| 3.1.5. CS09 - CE179: Average total time (days) spent in temporary accommodation, by household type - Single Parent. T | Days | 243.00 | 294.00 | 327.00 | 181.00 |  |

C: Calculated KPI, T: Trend KPI, Trend between last two periods of reporting

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 3.1.5 Reduce inequality and poverty and promote social mobility. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|---|
| 3.1.5. CS10 - CE180: Average total time (days) spent in temporary accommodation, by household type - Couple. T | Days | 408.00 | 105.00 | 250.00 | 188.00 |  |
| 3.1.5. CS11 - CE181: Average total time (days) spent in temporary accommodation, by household type - Couple with Children. T | Days | 266.00 | 285.00 | 126.00 | 126.00 |  |
| 3.1.5. CS12 - CE182: Proportion of households assessed as unintentionally homeless or threatened with homelessness securing settled accommodation - RSL (Housing Association).? | % | 74.00 | 68.00 | 70.00 | 71.00 |  |
| 3.1.5. CS13 - CE106: Percentage of households fuel poor (fuel poverty). T | % | 40.00 | DNA | DNA | DNA |  |
| 3.1.5. CS14 - CE183: Percentage of households extreme fuel poor (fuel poverty). T | % | 24.00 | DNA | DNA | DNA |  |
| 3.1.5. CS15 - CE184: The median fuel poverty gap for fuel poor households adjusted to 2015 fuel prices (annual amount that would be required to move the household out of fuel poverty. T | £ | 1,350.00 | DNA | DNA | DNA |  |
| 3.1.5. CS16 - CE185: The proportion of households under-occupied with two or more bedrooms over the minimum Bedroom Standard requirement. T | % | 52.00 | DNA | DNA | DNA |  |
| 3.1.5. CS17 - ECS164: (LGBF: CHN24): Percentage of children living in poverty (After Housing Costs). | % | 20.75 | 16.68 | 19.80 | 18.50 |  |

OHCPP Local Outcome: 4 Governance Framework

Strategic Priority: 4.1 Deliver Community Leadership.

| SO 4.1.1: Communities are empowered and continue to be at the heart of our decision making. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|---|
| 4.1.1. CS01 - CE123: Number of 'Have Your Say' Consultations completed. | # | 11.00 | 12.00 | 7.00 | 11.00 |  |
| 4.1.1. CS02 - CE124: 'Have Your Say' Community Participation Requests received. | # | 0.00 | 0.00 | 0.00 | 0.00 |  |
| 4.1.1. CS04 - CE151: Percentage of active Community Councils submitting Challenge fund applications. T | % | N/A | N/A | New | 50.00 |  |

| SO 4.1.2: Reduction in our carbon footprint and development of an island route map to net zero. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|------|----------------|----------------|----------------|----------------|---|
| 4.1.2. CS01 – CE102 (LGBF: ECON4): Percentage of procurement spend spent on local enterprises. | % | 37.37 | 30.24 | 26.86 | 28.40 |  |
| 4.1.2. CS02 - CE152: Procurement and Commercial Improvement Programme (PCIP) score. | % | 64.00 | 64.00 | 64.00 | 64.00 |  |
| 4.1.2. CS03 - CD164: The amount (Tonnes) of household waste generated. | T | 13,709.00 | 13,147.00 | 14,125.00 | 13,469.00 |  |
| 4.1.2. CS04 - TS014 (LGBF-ENV6): The Percentage of total waste arising that is recycled (Jan-Dec). | % | 20.50 | 34.60 | 33.50 | 31.80 |  |
| 4.1.2. CS05 - CD165: The amount (kilograms) of household waste generated and managed per person. | kg | 513.00 | 500.00 | 530.00 | 510.00 |  |
| 4.1.2. CS06 – CE133: Percentage of vehicles registered in the Western Isles which are Ultra Low Emission Vehicles (ULEVs). C | % | 0.00 | 0.35 | 0.54 | 0.71 |  |
| 4.1.2. CS07 – CE134: Percentage completion of Island Route Map to Net Zero (Climate Change Strategy). | % | N/A | N/A | New | 100.00 |  |
| 4.1.2. CS08 – CE135: £-investment secured for the development of low carbon solutions. | £ | N/A | New | 1,149.00 | 194.00 |  |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 4.1.2: Reduction in our carbon footprint and development of an island route map to net zero. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 4.1.2. CS09 – CE136: The Comhairle's Carbon footprint (tCO2e) | # | 12,751.00 | 10,353.00 | 10,953.00 | 11,212.00 |  |
| 4.1.2. CS10 – CE137: Total estimated annual carbon savings from all projects implemented in the report year (tCO2e). | # | 14.00 | 7.00 | 65.00 | 30.00 |  |
| 4.1.2. CS11 – CE138: Number of electric vehicle charge points. | # | 22.00 | 23.00 | 24.00 | 36.00 |  |

| SO 4.1.3: Equality of opportunity is increased. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 4.1.3. CS01 - CE024 (LGBF: CORP3b): Percentage of the highest paid 5% of earners among Comhairle employees, that are women (exc. Teachers). C | % | 46.25 | 51.45 | 48.92 | 48.28 |  |
| 4.1.3. CS02 - CE066 (LGBF: CORP3c): The gender pay gap between average hourly rate of pay for male and female council employees. C | % | 14.40 | 13.50 | 14.07 | 11.36 |  |
| 4.1.3. CS03 - CE153: Accessible transport: Number of wheelchair accessible Taxi vehicles and Private hire cars across the Western Isles. | # | N/A | 4.00 | 4.00 | 5.00 |  |
| 4.1.3. CS04 - CE118: Accessible transport: Percentage of Taxi vehicles and Private hire cars across the Western Isles that are wheelchair accessible. C | % | 0.00 | 3.64 | 3.64 | 4.95 |  |
| 4.1.3. CS05 – CE166: Accessible transport: Number of concessionary fare passes issued to older people (60+). T | # | N/A | 8,154.00 | 8,364.00 | 8,611.00 |  |
| 4.1.3. CS06 – CE168: Accessible transport: Number of concessionary fare passes issued to disabled and visually impaired people, including companion. T | # | N/A | 329.00 | 304.00 | 311.00 |  |

| SO 4.1.4: Efficient and sustainable services are provided to the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|--|-------------|-----------------------|-----------------------|-----------------------|-----------------------|---|
| 4.1.4. CS01 - IJB051: NHS Scotland (Western Isles) - Total number of complaints received. T | # | 76.00 | 83.00 | 147.00 | 99.00 |  |
| 4.1.4. CS02 - IJB052: NHS Scotland (Western Isles) – Percentage of complaints closed at Stage One within 5 working days. T | % | 88.00 | 100.00 | 92.00 | 86.70 |  |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 4.1.4: Efficient and sustainable services are provided to the community. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 4.1.4. CS03 - IJB053: NHS Scotland (Western Isles) – Percentage of Non-escalated complaints closed at Stage Two within 20 working days. T | % | 54.00 | 51.00 | 49.00 | 42.60 | ↓ |
| 4.1.4. CS04 - IJB054: NHS Scotland (Western Isles) – Percentage of escalated complaints closed within 20 working days. T | % | 0.00 | 0.00 | 100.00 | 0.00 | ↓ |
| 4.1.4. CS05 – CE116: Comhairle: Number of Corporate complaints received. T | # | 75.00 | 69.00 | 68.00 | 57.00 | ↓ |
| 4.1.4. CS06 – CE045 (SPSO5a): (LO7) Percentage of complaints closed (Apr-Mar) at stage 1 within five working days. C | % | 74.36 | 72.73 | 85.29 | 89.29 | ↑ |
| 4.1.4. CS07 - CE043 (SPSO 5b): Percentage of complaints closed (Apr-Mar) at stage 2 within 20 working days, excluding escalated stage 1 complaints. C | % | 41.94 | 41.67 | 55.88 | 52.00 | ↓ |
| 4.1.4. CS08 – CE139: Comhairle: Percentage of escalated corporate complaints closed within 20 working days. C | % | 25.00 | 100.00 | N/A | 60.00 | ↓ |
| 4.1.4. CS09 - AFR036(A): Housing Benefit and Council Tax Reduction: number of days taken to process new applications. C | Days | 30.49 | 21.79 | 24.43 | 25.85 | ↑ |
| 4.1.4. CS10 - AFR037(A): Housing Benefit and Council Tax Reduction accuracy checks (determinations). | % | 100.00 | 100.00 | 0.00 | 100.00 | ↔ |
| 4.1.4. CS11 - AFR022(A): Time taken to process a Crisis Grant (Days). C | Days | 1.04 | 1.26 | 1.27 | 1.35 | ↑ |
| 4.1.4. CS12 - AFR021 (LGBF: CORP10): Scottish Welfare Fund - Proportion of SWF Community Care Grant decisions within 15 working days. | % | 94.50 | 97.00 | 98.75 | 97.80 | ↓ |
| 4.1.4. CS - PM002 (CE044) Population - Total mid-year population estimates (MYE). | # | 26,720.00 | 26,500.00 | 26,640.00 | 26,640.00 | ↔ |
| 4.1.4. CS - Population - aged 16-24: CD035b (SPI: ECON12bii) (MYE). | # | 2,083.00 | 2,087.00 | 2,087.00 | 2,087.00 | ↔ |
| 4.1.4. CS - Population - aged 16-64: CD034b (SPI: ECON12aaii): Number of the population that is of working age (MYE). | # | 15,500.00 | 15,500.00 | 15,508.00 | 15,508.00 | ↔ |

Corporate Strategy KPI Progress Report 2019/20 – 2022/23

| SO 4.1.5: Effective governance of the Comhairle is in place. | Unit | Actual 2019/20 | Actual 2020/21 | Actual 2021/22 | Actual 2022/23 | Trend |
|---|------|----------------|----------------|----------------|----------------|-------|
| 4.1.5. CS01 - AFR032 (LGBF-CORP7): Percentage of income due from Council Tax received by the end of the year. C | % | 96.19 | 95.37 | 96.15 | 96.42 | ↑ |
| 4.1.5. CS02 - AFR006 (LGBF-CORP1): Central Support Services (External to Services) as a Proportion of Council Running Costs. C | % | 5.79 | 5.61 | 5.01 | 5.17 | ↑ |
| 4.1.5. CS03 - AFR104: Irrecoverable debts written off in financial year. T | £ | N/A | 109,035.00 | 260,614.00 | 167,230.61 | ↓ |
| 4.1.5. CS04 - CE140: Percentage of Internal Audit recommendations found to be outstanding at the Follow-up Review. C | % | 41.76 | 41.61 | 37.24 | 30.23 | ↓ |
| 4.1.5. CS06 - CE154: Uptake rate of training by Elected Members. | % | N/A | N/A | N/A | N/A | N/A |
| 4.1.5. CS07 - AFR097 (LGBF-FINSUS1): Total useable reserves as a % of council annual budgeted revenue. | % | 22.30 | 29.00 | 32.50 | 35.00 | ↑ |
| 4.1.5. CS08 - AFR098 (LGBF-FINSUS2): Uncommitted General Fund Balance as a % of council annual budgeted net revenue. | % | 3.20 | 3.20 | 3.40 | 2.40 | ↓ |
| 4.1.5. CS09 - AFR099 (LGBF-FINSUS3): Ratio of Financing Costs to Net Revenue Stream - General Fund. | % | 8.43 | 7.57 | 7.51 | 7.20 | ↓ |
| 4.1.5. CS10 - AFR101 (LGBF-FINSUS5): Actual outturn as a percentage of budgeted expenditure. C | % | 97.81 | 93.55 | 93.63 | 97.41 | ↑ |

Notes on the Data

Population - Although Mid-year Estimates for Mid-2022 have been published, the denominator for LGBF indicators continues to use up to Mid-2021 estimates, as the National Records of Scotland (NRS) have advised that the Mid-2022 estimates should not be compared to estimates for years prior to 2021. The Improvement Service plan to update all the MYE population in their January 2025 refresh of data.

Climate Change - CO2 emissions area wide per (LGBF: CLIM1 and CLIM2:.) metadata updated, therefore, estimates on previous years revised to incorporate new data and the improvements in underlying methodology.

Islands Growth Deal projects - KPIs 1.1.1.CS05-08: A number of successful funding applications have been approved to support capital match funding and predevelopment and project management costs with more underway. Data will be reported from 2023/24.

Digital Literacy - KPI 1.1.2.CS05 will be progressed as part of the new Organisational Development Strategy.

School Inspections – KPI 2.1.2.CS02 Baseline year 2019/20. No inspections 2020 to 2022 due to the COVID-19 pandemic.

Scottish Household Survey KPIs - SHS fieldwork was significantly disrupted due to the Covid-19 pandemic. Data will be reported from 2023/24.

Scottish Children’s Reporter Administration (SCRA) – Methodology changed for number of children referred to the SCRA on offence grounds, per 1,000 population aged between eight and 16 years (ECS211) to aged between twelve and sixteen years, therefore new KPI created (ECS212).

Elected Members Training - An Elected Members Training and Development Programme will be developed as part of the new Organisational Development Strategy to enable elected members to update and enhance their knowledge, skills, capacity and capabilities to deliver Best Value and perform their leadership roles.

Local Government Benchmarking Framework (LGBF) - The LGBF is a high-level benchmarking tool designed to support senior management teams and elected members to ask questions about key council services. The framework now has 13 years of data and can be explored on the Improvement Services [Dashboard](#).

For additional information on the data, or to share your feedback, please use our online form: [Contact Us | Comhairle nan Eilean Siar](#).